

DESCRIPTION OF CAPITAL IMPROVEMENT PROGRAM

FISCAL YEARS 2006 – 2010

The Capital Improvement Program (CIP) contains the budgeted and proposed capital improvements by project description, proposed funding source, and scheduled costs. The CIP is a planning and financial tool for the City to prepare for future needs. The City's CIP is in two parts. The first part covers the proposed capital improvements in the General Fund. The second part covers those improvements in the Water and Sewer Fund. A brief narrative is provided for each proposed project. Following the narratives, a detailed CIP schedule for each fund is presented.

General Fund CIP

The following projects have been proposed over the next five years in the General Fund. Funding has been provided for the FY2005-06 projects in the budget.

City Office Building: Future capital needs include renovations throughout the building and exterior water-proofing.

Impact on Operations: There will be no impact on operations.

City Hall: Future capital needs include exterior repairs, kitchen renovations and replacement of the floor in Council chambers.

Impact on Operations: There will be no impact on operations.

The Plaza: Future capital needs include a building security system upgrade and significant improvements to one of the building walls to mitigate an on-going moisture issue. Other improvements include window replacements, refurbishing vacant units, and the scheduled replacement of appliances within the individual living units.

Impact on Operations: There will be an impact to future debt service to fund debt that is anticipated to be issued to repair one of the building walls. Additional estimated debt service is currently estimated at \$200,000 annually. There will be no impact on operations.

Roof Replacement for Various Facilities: The City is continuing the annual roof audit process and is replacing roofs throughout the City on an as-needed basis.

Impact on Operations: There will be no impact on operations.

HVAC Replacement for Various Facilities: The City is continuing the scheduled replacement of outdated HVAC systems.

Impact on Operations: There will be no impact on operations.

Police Department: Future capital needs include routine building maintenance and repair items.

Impact on Operations: There will be no impact on operations.

Fire Department: Current capital needs include construction of a fire station which is needed to maintain the City's Class II ISO rating and provide a standard response time to the businesses and residences in both the Highway 70 and recently annexed areas.

Impact on Operations: The greatest impact of the CIP on General Fund operations will be in the construction and staffing of the new fire station. Currently, the estimated additional personnel and operating costs will be approximately \$337,500 annually. An additional one and a half cent of property tax was proposed to fund these costs, but City Council opted to fund the cost of the new station from Fund Balance in FY06.

Land Management and Development – Engineering Division: Funding is recommended for the Ellis Street Bridge project, which includes bridge design and right-of-way acquisition. The City will pay the \$345,000 project costs up-front, and then be reimbursed by the NC Department of Transportation for 80% of these costs.

Impact on Operations: There will be no impact on operations.

Land Management and Development – Engineering Division: Funding is recommended for the Depot project, which includes design and construction. The City will pay the \$500,000 project costs up-front, and then be reimbursed by the NC Department of Transportation for \$450,000 of these costs.

Impact on Operations: There will be no impact on operations.

Land Management and Development – Engineering Division: Funding is recommended for two Greenway projects, which includes design and construction. The City will pay the \$783,000 project costs up-front, and then be reimbursed by the North Carolina Department of Transportation for \$700,000 of these costs.

Impact on Operations: There will be no impact on operations this year. It is anticipated that in future years, a parks maintenance worker will need to be added to maintain these additional segments of the City's greenway system.

Public Services – Street Division: Future capital needs include equipment and materials storage at the landfill to provide dry storage for materials such as compost, dirt, road salt, and sand, enclosing an equipment bay, an office addition, and additional employee parking.

Impact on Operations: There will be no impact on operations.

Public Services – Landscape Operations and Hurley Park: Current capital needs include the replacement of decking at the pond in Hurley Park. Future needs include additional parking at the Landscape Operations facility and replacement of four Chippendale bridges at Hurley Park.

Impact on Operations: There will be no impact on operations.

Parks and Recreation – Routine Park and Facility Improvements: Funding is recommended for the on-going improvement and replacement of worn park equipment and facilities.

Impact on Operations: There will be no impact on operations. A constant amount of funding is appropriated annually to improve and renovate park equipment and facilities.

Parks and Recreation – Hall Gym Parking: Future capital needs include additional citizen parking at Hall Gym.

Impact on Operations: There will be no impact on operations.

Parks and Recreation – Sports Complex Renovations: Funding is recommended for beginning renovations at the Sports Complex. The City will provide the minimum required funding to obtain both foundation and matching grant funds. Phased over approximately three years, the City will contribute \$125,000 to obtain a matching gift of \$125,000 from the Robertson Foundation. Together, these funds will then be used to obtain a Land and Water Conservation grant of \$250,000. Finally, all funds will be leveraged for an additional \$500,000 provided by the North Carolina Parks and Recreation Trust Fund.

Impact on Operations: There will be no impact on operations.

Parks and Recreation – Tennis Courts: Future capital needs include replacement of the tennis courts.

Impact on Operations: There will be no impact on operations.

Parks and Recreation – Park Land Acquisition: Future capital needs include general park land acquisition.

Impact on Operations: There will be no impact on operations.

Parks and Recreation – Town Creek Park Development: Future capital needs include park land acquisition for the Town Creek Park and construction of a gymnasium.

Impact on Operations: There will be no impact on operations.

Impact on Operations in General Fund – Most capital improvements will not have a major impact on the operating costs of the General Fund except for staffing and operating a new fire station and the addition of a person to maintain the new greenway segments as discussed above. A standard amount is allocated in the General Fund Budget for improvements related to the upgrade of aging and inadequate offices and buildings.

Water and Sewer Fund CIP

The Water and Sewer Fund's CIP is divided into Water Improvements and Sewer Improvements. The following projects have been proposed over the next five years. Funding has been provided for the FY2005-06 projects in the budget.

Water Improvements

Annexation: The annexation in the Highway 29/Airport Road area will become effective June 30, 2005. Water line installation would begin during FY06 and be completed in FY07. Salisbury-Rowan Utilities (SRU) has committed to providing both public necessity and public convenience water to serve the entire annexation area. The proposed lines will provide our newest citizens with the same quality level of service and fire protection that our current residents enjoy.

Property Acquisition: Salisbury-Rowan Utilities is trying to plan for the future growth and long-range needs of the City, Rowan County, and the expanding utility systems that we operate. Property in strategic locations is currently being identified and examined for acquisition to meet SRU's future needs.

Security Improvements: The Vulnerability Assessment mandated by the EPA in FY04 identified utility sites and facilities where security improvements need to be implemented.

River Pump Station Improvements: There is a segment of raw water line located in the yard of the river pump station that is made of concrete. This line needs to be replaced with ductile iron. Additionally, the surge vault needs to be overhauled and/or replaced with an expansion tank to accommodate the variances in water pressure when the system is operating.

New River Pump Station Design: The existing Raw Water Pump Station was constructed in 1917, and expanded to its current size in the 1950s. In 1968, a new intake was constructed with a withdrawal capacity of 24 MGD. However, all of the structures were built in the flood plain. This is the only supply of water for the City of Salisbury and much of Rowan County. The station is both inaccessible and potentially vulnerable during flood events. A need exists to build a new raw water pump station at a location out of the floodplain, as well as to increase withdrawal capacity for future system demands.

Emergency Generators: Currently SRU has only one finished water booster station with stand-by emergency power generation. There are six additional booster stations that need back-up power to ensure that we can maintain water service to all of our customers during emergency conditions.

Rockwell Water Main: An upsizing of the main artery through downtown Rockwell is necessary to provide improved fire protection and to supply the future growth expected along the NC Highway 152 corridor.

Granite Quarry Secondary Supply Line: There is one main distribution line serving the towns of Granite Quarry and Rockwell. This line would provide a redundant source of water as well as improve the hydraulic characteristics of the distribution system along US Highway 52 South.

Faith Water Extension: The Town of Faith is currently building a sanitary sewer system that will discharge into SRU's Town Creek Basin. Long-range plans include running an appropriately sized line to serve that area with potable water and to provide additional fire protection.

Raw Water Reservoir (30 MG): This is for a new raw water reservoir. State regulations require a minimum of 5 days of off-site storage in the event of equipment failure or poor raw water quality. With the expansion of the Water Plant to 24 MGD, additional reservoir capacity will be needed for the protection of the system.

Water Treatment System Rehabilitation Projects:

- **Raw Water Reservoirs (RWR) Apron Repair:** The NC Department of Environment and Natural Resources (DENR) has recommended that the aging, damaged sections of the existing wave aprons on our raw water reservoirs be repaired or replaced. The concrete wave aprons extend approximately 25 feet

into the reservoirs. They are keyed into the walls of the reservoirs to prevent them from sliding into the basins. Some will need to be totally replaced and some will only require repairs. These are the original wave aprons that were installed when the two reservoirs were constructed in 1917 and 1964.

- **SCADA Remote Terminal Units (RTUs):** The existing SCADA system was installed in the late 1980s. Most of the equipment operating today is outdated and parts are not available. Technical support for this equipment has stopped. When equipment breaks down, it takes weeks to have repairs made to get back on-line. Since the SCADA equipment monitors the water system, it is critical to our operations.

Automated Meter Reading (AMR) System Conversion: Phased implementation of automated (radio) meter reading. AMR is an acronym referring to the reading of meters using a system of communication (such as radio) to communicate between the meters and the unit performing the “read”. SRU plans to work toward the phased implementation of a system whereby individual water meters would be read by radio receivers mounted on water tanks and other high-elevation locations. These receivers would relay the information to the Customer Service division for preparation of the monthly utility bills. This would enable a smaller number of meter readers to repair/troubleshoot all of utility’s meters, thereby freeing up personnel for other duties. It will require a significant funding commitment over time, as each meter will require either change-out or adaptation.

Water Treatment Plant Renovations:

- **Back-up Diesel Pump** – If there is an electrical problem at the water treatment plant or if the switchgear fails, a diesel-fueled pump would provide enough pumping capacity to keep the distribution system from completely shutting down.
- **Upgrade Water Plant Filter Venturis** – Currently, the venturis are rated at eighteen million gallons per day. To increase the production capacity of the plant, the venturis assemblies need to be upsized.
- **Electrical System Upgrade** – The majority of the existing water treatment plant was built more than 30 years ago. Technological improvements now control a majority of the plant. Manual devices have been upgraded to automatic devices, and computers monitor portions of the vast treatment process. The original building’s electrical service was not designed for this power consumption. Certain circuits need to be upgraded to handle the existing and future demands.

Polymer Feed System: A redundant polymer feed system is needed at the Water Treatment Plant to ensure continued treatment/processing capability in the event of the primary feed system becoming inoperable. This is the only chemical feed system at the plant that does not have a back-up system.

Elevated Storage Tanks: The existing tanks were located to accommodate our present system. With the expansion of the water system to supply a larger service area, the need for additional storage will be necessary. This will help buffer high-demand periods at the Water Plant, correct pressure problems, and provide fire protection. Tanks will be needed in the near future along both the Highway 70 and Highway 29 corridors as demand grows.

Sewer Improvements

Annexation: The annexation in the Highway 29/Airport Road area will become effective June 30, 2005. Sewer line installation would begin during FY06 and be completed in FY07. Salisbury-Rowan Utilities (SRU) has promised to provide both public necessity and public convenience sewer to serve the entire annexation area. The proposed lines will provide our newest citizens with the same quality level of service that our current customers enjoy.

Property Acquisition: Salisbury-Rowan Utilities is trying to plan for the future growth needs of the City, Rowan County, and the utility system that we operate. Property in strategic locations is currently being identified and examined for potential usefulness in this planning process.

Wastewater System Security: Needed improvements to achieve compliance with state and federal anti-terror recommendations related to infrastructure protection. The Vulnerability Assessment mandated by the EPA in FY04 identified utility sites where security needs to be improved.

Fiber Optic Extension: The majority of the facilities operated by Salisbury-Rowan Utilities are not served by the fiber optic network found throughout the city. By extending the current system to incorporate the satellite facilities, improved communications, security, and remote process monitoring can be implemented.

Inflow & Infiltration (I&I) Reduction: Repair of aging infrastructure to be in compliance with state and federal standards after being identified through regular, mandated inspections. I&I is a significant problem, as it taxes existing treatment plant and lift station capacity and also causes occasional overflows and spills. Lines identified by SRU staff may be targeted for major repair or replacement using this funding.

Emergency Generators: Currently, many of the sewer lift stations do not have emergency back-up power generation. Having stand-by power or having connections to mount a portable generator would allow the lift stations to operate without significant interruption.

Town Creek Belt Press: This item involves replacement of an aged plate-and-frame press at the Town Creek WWTP facility. The existing press cannot be cost-effectively maintained and is both obsolete and inefficient. The Grant Creek belt press is currently operating at maximum capacity seven days per week. When the Town Creek press is not operational, sludge must be hauled to the Grant Creek press for dewatering, and a single press cannot process the sludge from both plants. Rehabilitation of the existing plate-and-frame press would be as expensive as a new belt press. The belt press is both more efficient and less expensive to maintain and having two similar presses will be less costly to maintain and operate.

Polymer Feed System: Residuals currently use a “bucket in the barrel” approach to dosing polymer in the dewatering process. A polymer feed system is needed to more accurately measure and apply the chemical. By efficiently measuring and dosing, the operators will be able to maximize the polymer inventory.

Elimination of the Biosolids Land Application Program: With environmental regulations becoming more stringent and the decreasing availability of farmland in this county, SRU is exploring the opportunities of turning the production of biosolids into a “Class A” fertilizer that has no regulatory requirements. This program would consist of:

- Heat dryers at the Town Creek and Grants Creek Wastewater Treatment Plants. These dryers “superheat” the residuals and eliminate virtually all moisture in the final product, with a resultant 5/2 reduction in volume.
- A conveyor system to move the product from the plant to a storage pad.
- A sludge thickener to make the process more efficient by removing as much moisture as possible before the product is entered into the dryers.

Wastewater Treatment Plant Equipment Replacement Projects:

- **Clarifiers (2):** Rehabilitation of existing clarifiers at Town Creek WWTP. These clarifiers have not had any major rehabilitation since they were installed in 1965. The clarifiers need new gearboxes and complete center-feed systems.
- **Waste Pumps:** Re-plumbing and replacement of existing waste pumps at the existing facilities to accommodate an emergency pump-around solution while maintaining standard plant output. The current pumping system does not allow varying pump rates. New pumps would allow the operator to pump 24 hours per day at lower rate. Re-plumbing would allow the operator to have redundant systems and additional operating capacity.
- **Grant Creek WWTP (GCWWTP) Aeration Basin Rehabilitation:** Rehabilitation of existing aeration basin at GCWWTP including four new aerators and six new mixers.
- **Town Creek WWTP (TCWWTP) Aeration Basin Apron Repair:** Repair of existing wave aprons in TCWWTP Aeration Basins. Both basins have experienced deterioration of their respective aprons over time.
- **Screw Pumps Replacement:** Replacing ten old screw pumps at both Town Creek and Grant Creek.
- **Digester Aeration Replacement:** Replacement of existing TCWWTP Digester Aeration. Existing digester was installed when the plant was originally built.
- **Additional GCWWTP Digester Space:** The addition of digester capacity at Grant Creek to enhance the treatment process and reduce sludge volume. This addition includes a new tank or basin, associated piping, pumps, aeration equipment and valving. The capacity of the existing digesters has not been

upgraded since the plant treatment capacity was 5 MGD, even though our average volume has increased to 7.5 MGD.

I-85 Corridor Outfall Line: With the growth explosion along the I-85 corridor from the south, Salisbury-Rowan Utilities needs to extend an outfall line to provide sewer service in this area. This would open development opportunities in central and southern Rowan County.

Plant Capacity Expansion: The Town Creek and Grant Creek Wastewater Treatment trains have a combined effluent discharge of 12.5 MGD. Now that the water treatment plant is completed, we need to consider what options we have to upgrade our wastewater treatment plants so they can process similar flows. The current facilities will need to be in working condition through another 10-15 years until the new regional facility can be funded and constructed.

Wastewater Plant Building Renovations: Plans include replacing the flooring system in the Laboratory with materials that will not be so vulnerable to the highly corrosive environment. Additional improvements include renovating the Atomic Absorption Spectrophotometer (AA) room and installing a new AA machine. The current machine has outlasted its useful life, and any building renovations need to facilitate modern equipment.

Sewer Line Renovations: In addition to routine sewer line repairs performed annually, some line renovations are needed within the small and moderately-sized trunk lines in the system.

Alternative Disinfection System: Alternate means of effluent disinfection to serve as either a backup or a supplement to the existing ultraviolet (UV) disinfection system. While the UV system is effective, it is expensive in terms of power, maintenance and equipment replacement. An alternate system could significantly reduce overall costs. The EPA and Division of Water Quality have previously questioned the lack of a backup system and it may be required in the near future.

SCADA Upgrades: There are several sewer lift stations that do not have any monitoring system on them. The majority of these installations are located in the Town of Spencer. This additional monitoring capability would reduce the need for seven-day per week monitoring visits by staff, resulting in less overtime and better use of personnel.

Town Creek Access Road: Currently, Heiligtown Road is the only point of access to the Town Creek Wastewater Treatment plant. This road is residential and SRU must use this road to operate tanker trucks and other heavy equipment on a daily basis. An access road is proposed to enter the plant from the south to avoid the residential neighborhood.

Grant Creek Interceptor Rehabilitation: There are segments of the Grant Creek Interceptor Sewer Line that are suspected of contributing significant inflow and infiltration to the collection system. This funding would help identify and repair these segments.

Spencer Plant Demolition: With the completion of the Spencer pump station and force main, SRU can formally decommission and remove the Town of Spencer's old wastewater plant. Piping and valving must be cut and sealed so the old pipes can no longer be used. All facilities are to be secured and demolished.

Impact on Operations in Water/Sewer Fund - *These capital improvements will not have an adverse impact on the operating costs of the Water and Sewer Fund. Currently, no additional staffing is proposed due to any CIP project. The proposed improvements are needed for upgrading aging infrastructure, providing services to new areas, equipping the system with backup and meeting mandates from both state and federal agencies.*

The City participates in extension projects that have an approximate 10-year payback, based on availability of funds in each budget year. During FY2005-06, the City is budgeting \$442,000 for extension projects. Any costs beyond the estimated payback or availability of funds are required to be paid by the developer.

Debt service requirements for the CIP are calculated in the Water/Sewer rate structure. The City does not anticipate issuing any additional debt during FY2005-06. Utility rates, including operations and debt service for residential customers, are proposed to increase an average of 9.65% in FY2005-06.

CAPITAL IMPROVEMENT PROGRAM (FY 2006-10)

GENERAL FUND SCHEDULE

PROJECT DESCRIPTION (\$ 000's)	PROPOSED FUNDING SOURCE	TOTAL PROJECT COST FY 06-10	FIVE YEAR SCHEDULE (FY06 - FY10)					
			2005-06	2006-07	2007-08	2008-09	2009-10	
BUILDINGS AND GROUNDS								
City Office Building								
Renovations/Waterproofing	General Fund	\$ 178	\$ -	\$ 23	\$ 95	\$ 30	\$ 30	
City Hall								
Chamber Floor and Renovations	General Fund	69	-	-	-	38	31	
The Plaza	General Fund/ Lease Purchase	2,031	-	1,871	26	68	66	
Roof Replacements	General Fund	516	74	40	59	145	198	
HVAC Replacements	General Fund	458	73	107	112	82	84	
Police Department								
Equipment & Repairs	General Fund	58	-	19	19	10	10	
Fire Department								
Build New Fire Station	General Fund	1,250	1,250	-	-	-	-	
Repairs and Renovations	General Fund	200	-	50	50	50	50	
Land Management & Development								
Ellis Street Bridge Design/ROW	General Fund/ Grants	345	345	-	-	-	-	
Depot Improvements	General Fund/ Grants	500	500	-	-	-	-	
Greenway Design & Construction	General Fund/ Grants	1,223	783	40	400	-	-	
Public Services - Street Division								
Landfill - Equipment Storage	General Fund	60	-	30	-	30	-	
Landfill - Material Storage	General Fund	75	-	25	25	25	-	
Enclose Equipment Bay	General Fund	120	-	30	30	30	30	
Winter Material Storage	General Fund	100	-	-	-	-	100	
Street Division Addition	General Fund	150	-	-	-	150	-	
Additional Parking	General Fund	25	-	-	25	-	-	
Public Services - Landscape Ops.								
Additional Parking	General Fund	35	-	-	-	35	-	
Public Services - Hurley Park								
Replace Decking at Pond	General Fund	10	10	-	-	-	-	
Replace 4 Chippendale Bridges	General Fund	80	-	20	20	20	20	
PARKS & RECREATION								
Park & Facility Repair & Replacement	General Fund	449	49	100	100	100	100	
Hall Gym Parking	General Fund	25	-	25	-	-	-	
Sports Complex Renovation	General Fund/ Grants	1,068	40	960	68	-	-	
Tennis Court Replacement	General Fund	180	-	180	-	-	-	
Park Land Acquisition	General Fund	100	-	100	-	-	-	
Town Creek Park								
Gymnasium Construction	G.O. Bonds	1,500	-		1,500	-	-	
Park Development	General Fund	200	-	100	-	100	-	
TOTAL GENERAL FUND			\$ 11,005	\$ 3,124	\$ 3,720	\$ 2,529	\$ 913	\$ 719

CAPITAL IMPROVEMENT PROGRAM (FY 2006-10)

WATER AND SEWER FUND SCHEDULE

PROJECT DESCRIPTION (\$ 000's)	PROPOSED FUNDING SOURCE	TOTAL PROJECT COST	FIVE YEAR SCHEDULE				
		FY 06-10	(FY06 - FY10)				
			2005-06	2006-07	2007-08	2008-09	2009-10
WATER IMPROVEMENTS							
Roof Replacements	W/S/ Fund	\$ 343	\$ 131	\$ 64	\$ 69	\$ 15	\$ 64
HVAC Replacements	W/S/ Fund	55	55	-	-	-	-
Annexation Area	W/S Fund	2,250	-	250	-	2,000	-
Property Acquisition	W/S Fund	260	-	200	-		60
Security Improvements	W/S Fund	495	-	215	280	-	-
River Pump Station Improvements	W/S Fund	350	-	-	150	200	-
New River Pump Station Design	W/S Fund	750	-	750	-	-	-
Emergency Generators	W/S Fund	1,030	-	230	800	-	-
Rockwell Water Main	Grants	750	-	50	500	200	-
Granite Quarry Secondary Line	W/S Fund	500	-	-	-		500
Faith Water Extension	W/S Fund	1,500	-	-	-	500	1,000
Raw Water Reservoir (30 MG)	Revenue Bonds	6,000	-	-	3,000	3,000	-
Raw Water Reservoir Apron	W/S Fund	300	-	-	-	300	-
SCADA RTUs	W/S Fund	220	-	110	110	-	-
Automated Meter Reading	W/S Fund	1,500	-	-	500	500	500
Treatment Plant Renovation	W/S Fund	2,900	-	-	2,000	900	-
Polymer Feed System	W/S Fund	15	15	-	-	-	-
Storage Tanks	Revenue Bonds	4,000	-	-	-	-	4,000
TOTAL WATER IMPROVEMENTS		23,218	\$ 201	\$ 1,869	\$ 7,409	\$ 7,615	\$ 6,124
SEWER IMPROVEMENTS							
Annexation	W/S Fund	2,000	\$ -	\$ -	\$ -	\$ 2,000	\$ -
Property Acquisition	W/S Fund	500	-	-	500	-	-
Security Improvements	W/S Fund	195	-	19	176	-	-
Fiber Optic Extension	W/S Fund	401	-	71	-	330	-
I&I Reduction	W/S Fund	2,150	150	500	500	500	500
Emergency Generators	W/S Fund	230	-	230	-	-	-
Town Creek Belt Press	Revenue Bonds	710	-	710	-	-	-
Polymer Feed System	W/S Fund	15	15	-	-	-	-
Elimination of Land Application	W/S Fund	1,900	-	1,500	400	-	-
Plant Equipment Replacement	W/S Fund	2,870	50	300	80	600	1,840
I-85 Corridor Outfall Line	W/S Fund/Grants	3,500	-	1,000	2,500	-	-
Plant Capacity Expansion	Revenue Bonds	10,000	-	-	-	5,000	5,000
Plant Building Renovations	W/S Fund	3,170	-	-	170	-	3,000
Sewer Line Renovations	W/S Fund	320	-	120	200	-	-
Alternative Disinfection System	Revenue Bonds	440	-	-	-	440	-
SCADA Upgrades	W/S Fund	564	-	250	250	64	-
Town Creek Access Road	W/S Fund	200	-	-	-	200	-
Grant Creek Interceptor Rehab	W/S Fund	1,500	-	750	750	-	-
Spencer Plant Demolition	W/S Fund	200	-	200	-	-	-
TOTAL SEWER IMPROVEMENTS		30,865	\$ 215	\$ 5,650	\$ 5,526	\$ 9,134	\$ 10,340
TOTAL WATER / SEWER IMPROVEMENTS		\$ 54,083	\$ 416	\$ 7,519	\$ 12,935	\$ 16,749	\$ 16,464

